| $\frac{\text { ORIGINAL }}{}$ |
| :--- |
| N.4.P.U.C. Case MoD $10-141$ |
| Exhibit N. Staff AdV 7 |
| Witness. Thomas Mason |
| DO NOT REMOVE FROM FILE |

ANNUAL REPORT
of

## LAKES REGION WATER COMPANY INC.

TO THE
STATE OF NEW HAMPSHIRE PUBLIC UTILIES COMMISSION
For the year ended December 31, 2008

State of New Hampshire County of Carroll ss.

I, the undersigned, Thomas A. Mason, Jr. of the Lakes Region Water Company Inc. utility, on our oath do severally say that the foregoing report has been prepared, under my direction, from the original books, papers and records of said utility, that I have carefully examined the same, and declare the same to be a complete and correct statement of the business and affairs of said utility, in respect to each and every matter and thing therein set forth to the best of my knowledge, information and belief; and that the accounts and figures contained in the foregoing report embrace all of the financial operations of said utility during the period for which said report is made.


Subscribed and sworn to before me this $30^{\text {th }}$ day of June 2009.

## Stale elation

## A-4 LIST OF OFFICERS



## LIST OF DIRECTORS

| Line <br> No. | Name | Residence | Length of Term | Term Expires | No. of Meetings Attended |  | Annual Fees |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| 11 | Thomas A. Mason | Moultonboro, NH | Indefinite | Indefinite | 1 | \$ |  |
| 12 | Barbara G. Mason | Moultonboro, NH | Indefinite | Indefinite | 1 | \$ |  |
| 13 |  |  |  |  |  |  |  |
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| 23 |  |  |  |  |  |  |  |
| 24 25 | List Directors' Fee per meeting |  |  |  |  |  |  |

* Includes compensation received from all sources except directors fees.


## A-5 SHAREHOLDER AND VOTING POWERS



## A-6 LIST OF TOWNS SERVED

List by operating divisions the towns served directly, indicating those in which franchise is for limited area by an asterisk (*) after name. Give population of the area and the number of customers.

| $\begin{array}{\|c\|} \hline \text { Line } \\ \text { No. } \end{array}$ | Town | Population of Area | Number of Customers | $\begin{array}{\|c\|} \hline \text { Line } \\ \text { No. } \end{array}$ | Town | Population of Area | Number of Customers |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  |  |  | Sub Totals Forward: | 48,090 | 1.612 |
| 1 | Moultonboro* | 3.250 | 503 | 16 |  |  |  |
| 2 | Laconia* | 17,150 | 120 | 17 |  |  |  |
| 3 | Tuftonboro* | 1.910 | 117 | 18 |  |  |  |
| 4 | Thorton* | 1,620 | 127 | 19 |  |  |  |
| 5 | Campton* | 2,480 | 58 | 20 |  |  |  |
| 6 | Conway* | 8,480 | 117 | 21 |  |  |  |
| 7 | Freedom* | 500 | 227 | 22 |  |  |  |
| 8 | Gilford* | 5,970 | 96 | 23 |  |  |  |
| 9 | Tamworth* | 2,230 | 101 | 24 |  |  |  |
| 10 | Ossipee* | 4,500 | 146 | 25 |  |  |  |
| 11 |  |  |  | 26 |  |  |  |
| 12 |  |  |  | 27 |  |  |  |
| 13 |  |  |  | 28 |  |  |  |
| 14 |  |  |  | 29 |  |  |  |
| 15 | Sub Totals Forward: | 48,090 | 1,612 | 30 | Total | 48,090 | 1,612 |

## A- 7 PAYMENTS TO INDIVIDUALS

List names of all individuals, partnerships, or corporations to whom payments totaling $\$ 10,000$ or more for services rendered were made or accrued during the year, and the amount paid or accrued to each. Where payments or accruals to the individual members of a partnership or firm logether total $\$ 10,000$ or more, list each individual and the amount paid or due each.


## A-8 MANAGEMENT FEES AND EXPENSES

List all individuals, associations, corporations or concerns with whom the company has any contract or agreement covering management or supervision of its affairs such as accounting, financing, engineering, construction, purchasing operation, etc., and show the total amojnt paid to each for the year. Designate by asterisk (*) those organizations which are "Affiliates" as defined in Chaper 182, Section 1, Laws of 1933

|  | Name <br> (b) | Date of Contract <br> (c) | Date of Expiration <br> (d) | Character of Services <br> (8) | Amount Paid or Accrued for each Class (f) |  | Distribution of Accruals or Payments |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Line No. |  |  |  |  |  |  | To Fixed Capital <br> (g) |  | To Operating Expense <br> (h) |  | To Other Accounts (i) |
| 1 | Norman Roberge, CPA | Open Agreement |  | Accounting | 63.140 |  |  | 59,520 |  | 3,620 |  |
| 2 3 |  |  |  |  |  |  |  |  |  |  |  |
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| 10 |  |  |  |  |  |  |  |  |  |  |  |
| 11 |  |  |  | Totals | \$ | 63,140 |  | \$ | 59,520 | \$ | 3,620 |

Have copies of all contracts or agreements been filed with the commission?
yes

| Detail of Distributed Charges to Operating Expenses (Column h) |  |  |  | Amount |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Line No. | Contract/Agreement Name | Account No. | Account Title |  |  |
| 12 | Noman Roberge, CPA | 923 | Outside Services | \$ | 59,520 |
| 13 |  |  |  |  |  |
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| 29 |  |  |  |  |  |
| 30 |  |  | Total | \$ | 59,520 |

## A-9 AFFILIATION OF OFFICERS AND DIRECTORS

For each of the officials listed on Schedule A-3 Oath, list the principle occupation or business affiliation if other than listed on Schedule A-3 Oath, and all affiliations or connections with any other business or financial organizations, firms, or partnerships. For purposes of financial organizations, frrms or partnerships in which he/she is an officer, director, trustee, partner, or a person exercising similar functions.

| $\begin{aligned} & \text { Line } \\ & \text { No. } \end{aligned}$ | Name | Principal Activity or Business Affiliation | Affiliation or Connection | Name and Address of Affiliation or Connection |
| :---: | :---: | :---: | :---: | :---: |
| 1 | Thomas A. Mason, Jr. | Contractor. LRW Water Services | Related Party | POBox 309, Moultonboro, N.H. 03254 |
| 2 |  |  |  |  |
| 3 |  |  |  |  |
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## A-11 BUSINESS TRANSACTIONS WITH RELATED PARTIES

List each contract, agreement, or other business transaction exceeding a cumulative amount of $\$ 500$ in any one year, entered into between the Respondent and a business or financial organization, firm, or partnership named on Schedule A-3. Oath, identifying the parties, amounts, dates and product, asset or service involved.

## PART 1-SERVICES AND PRODUCTS RECEIVED OR PROVIDED

List ail transactions involving services and products received or provided. This would include management, legal and accounting services; computer services; engineering \& construction services; repairing and servicing of equipment; material and supplies furnished; leasing of structures, land and equipment; all rental transactions; sale, purchase or transfer of various products.

|  | Name of Company or Related Party | Description of Service and/or Name of Product | Contract or Agreement Effective Dates | Annual Charges |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
| $\begin{gathered} \text { Line } \\ \text { No. } \\ \hline \end{gathered}$ |  |  |  | (P) urchased or (S) old | Amount |
| 1 |  |  |  |  |  |
| 2 | Thomas A. Mason | Vehicle usage (LRW to personal) | 11/1/2000 | S |  |
| 3 | Thomas A. Mason | LRW Labor | 11/1/2000 | S |  |
| 4 | Thomas A. Mason | Mustang Loader - Lease | 1/1/2004 | P |  |
| 5 | Thomas A. Mason | Rent 1/2 Garage | 11/1/2000 | P |  |
| 6 |  |  |  |  |  |
| 7 |  |  |  |  |  |
| 8 |  |  |  |  |  |
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