| | ORIGINAL |
|----------|-------------------------------|
| | N.H.P.U.C. Case No. DW 10-141 |
| | Exhibit No. StaffAdv 7 |
| | Witness Thomas Mason |
| A-3 OATH | DO NOT REMOVE FROM FILE |

ANNUAL REPORT of

LAKES REGION WATER COMPANY INC.

TO THE STATE OF NEW HAMPSHIRE PUBLIC UTILIES COMMISSION For the year ended December 31, 2008

State of New Hampshire County of <u>Carroll</u> ss.

I, the undersigned, <u>Thomas A. Mason, Jr.</u> of the <u>Lakes Region Water Company Inc.</u> utility, on our oath do severally say that the foregoing report has been prepared, under my direction, from the original books, papers and records of said utility, that I have carefully examined the same, and declare the same to be a complete and correct statement of the business and affairs of said utility, in respect to each and every matter and thing therein set forth to the best of my knowledge, information and belief; and that the accounts and figures contained in the foregoing report embrace all of the financial operations of said utility during the period for which said report is made.

(or other chief officer)

Vice President

Subscribed and sworn to before me this 30th day of June 2009.

Ral E Patien

MALA E. CATALANO, Notary Public My Commission Expires April 1, 2014

A-4 LIST OF OFFICERS

| Line | Title of | | | |
|------|----------------|----------------------|--------------------|---------------|
| No. | Officer | Name | Residence | Compensation* |
| 1 | President | Thomas A. Mason | Moultonboro, N. H. | \$ 53,040 |
| 2 | Vice President | Thomas A. Mason, Jr. | Moultonboro, N. H. | \$ 22,720 |
| 3 | Treasurer | Barbara G. Mason | Moultonboro, N. H. | |
| 4 | | 1 | | |
| 5 | | | | |
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| 10 | | | | |

LIST OF DIRECTORS

| Line No. | Name | Residence | Length of Term | Term Expires | No. of Meetings Attended | Annual Fees |
|-------------|---------------------------------|-----------------|----------------|--------------|--------------------------------|----------------|
| 11 | Thomas A. Mason | Moultonboro, NH | Indefinite | Indefinite | 1 | \$ - |
| 12 | Barbara G. Mason | Moultonboro, NH | Indefinite | Indefinite | 1 | \$- |
| 13 | | | | | | |
| 14 | | | | | | |
| 15 | | | | | | |
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| 22 | | | | | | |
| 23 | | | | | | |
| 24 | | | | | | |
| 25 | List Directors' Fee per meeting | | | | | |

* Includes compensation received from all sources except directors fees.

A-5 SHAREHOLDER AND VOTING POWERS

| Line | | | | | | |
|--|---|---|-------------|------------------------------|----------------------------------|--------------------|
| No. | Indicate total of voting power of a powity holders at | 2008 | Votes: | 20 | | |
| | Indicate total of voting power of security holders at | | voles. | 2 - Common | | |
| 2 | Indicate total number of shareholders of record at | close of year according to classes of stock. | | 2 - Common | | |
| 3 | | | | | | |
| | | 20 | | | | |
| 5 | Indicate the total number of votes cast at the latest | 5 | | | | |
| 6 | Give date and place of such meeting: April 2009 S | unrise Drive, Moultonboro | | tion the officers direct. | are and each helder of any pare | ant or more of the |
| 1 (| | ecurity holders having the highest voting powers in | ine corpora | ition, the officers, orrecto | ors and each holder of one perce | |
| | voting stock: | | | | | |
| | (Section 7, Chapter 182, Laws of 1933) | | | | | |
| | | | | No. of | Number of Shares | Owned |
| Į – | Nama | Address | | Votes | Common | Preferred |
| | Name | Address | | 10 | 10 | Treteried |
| 8 | Thomas A. Mason | Moultonboro, N. H. | ļ | | | |
| 9 | | | | | 10 | |
| 1.0 | Barbara G. Mason | Moultonboro, N. H. | | 10 | 10 | |
| 10 | Barbara G. Mason | Moultonboro, N. H. | | 10 | 10 | |
| 11 | Barbara G. Mason | Moultonboro, N. H. | | 10 | 10 | |
| 11 12 | Barbara G. Mason | Moultonboro, N. H. | | 10 | 10 | |
| 11 12 13 | Barbara G. Mason | Moultonboro, N. H. | | 10 | 10 | |
| 11 12 13 14 | Barbara G. Mason | Moultonboro, N. H. | | 10 | 10 | |
| 11 12 13 14 15 | Barbara G. Mason | Moultonboro, N. H. | | 10 | 10 | |
| 11 12 13 14 15 16 | Barbara G. Mason | Moultonboro, N. H. | | 10 | 10 | |
| 11 12 13 14 15 16 17 | Barbara G. Mason | Moultonboro, N. H. | | 10 | 10 | |
| 11 12 13 14 15 16 17 18 | Barbara G. Mason | Moultonboro, N. H. | | 10 | 10 | |
| 11 12 13 14 15 16 17 | Barbara G. Mason | Moultonboro, N. H. | | 10 | 10 | |

A-6 LIST OF TOWNS SERVED

List by operating divisions the towns served directly, indicating those in which franchise is for limited area by an asterisk (*) after name. Give population of the area and the number of customers.

| Line No. | Town | Population of Area | Number of Customers | Line No. | Town | Population of Area | Number of Customers |
|-------------|---------------------|-----------------------|------------------------|-------------|---------------------|-----------------------|------------------------|
| | | | | | Sub Totals Forward: | 48,090 | 1,612 |
| 1 | Moultonboro* | 3,250 | 503 | 16 | | | |
| 2 | Laconia* | 17,150 | 120 | 17 | | | |
| 3 | Tuftonboro* | 1,910 | 117 | 18 | | | |
| 4 | Thorton* | 1,620 | 12 7 | 19 | | | |
| 5 | Campton* | 2,480 | 58 | 20 | | | |
| 6 | Conway* | 8,480 | 117 | 21 | | | |
| 7 | Freedom* | 500 | 227 | 22 | | | |
| 8 | Gilford* | 5,970 | 96 | 23 | | | |
| 9 | Tamworth* | 2,230 | 101 | 24 | | | |
| 10 | Ossipee* | 4,500 | 146 | 25 | | | |
| 11 | | | | 26 | | | |
| 12 | | | | 27 | | | |
| 13 | | | | 28 | | | |
| 14 | | | | 29 | | | |
| 15 | Sub Totals Forward: | 48,090 | 1,612 | | Total | 48,090 | 1,612 |

A-7 PAYMENTS TO INDIVIDUALS

List names of all individuals, partnerships, or corporations to whom payments totaling \$10,000 or more for services rendered were made or accrued during the year, and the amount paid or accrued to each. Where payments or accruals to the individual members of a partnership or firm together total \$10,000 or more, list each individual and the amount paid or due each.

| Line | | | | |
|------|---------------------------|--------------------|------------|---------|
| No. | Name | Address | | Amount |
| 1 | LRW Water Services, Inc. | Moultonboro, N. H. | \$ | 337,255 |
| | Norman Roberge | Dunbarton, N. H. | l | 35,288 |
| 3 | Water Industries | Alton, N. H. | | 23,081 |
| | Hydro Source | | | 18,730 |
| 5 | St. Cyr & Associates | Biddeford, Me. | | 18,574 |
| 6 | Lewis Engineering | Litchfield, N. H. | | 10,888 |
| 7 | Hartley Well Drilling Co. | Chocorua, N. H. | | 10,000 |
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| 28 | | | | |
| 29 | Tatal | | 15 | 453,816 |
| 30 | Total | | <u>()</u> | 400,010 |

A-8 MANAGEMENT FEES AND EXPENSES

List all individuals, associations, corporations or concerns with whom the company has any contract or agreement covering management or supervision of its affairs such as accounting, financing, engineering, construction, purchasing operation, etc., and show the total amoint paid to each for the year. Designate by asterisk (*) those organizations which are "Affiliates" as defined in Chaper 182, Section 1, Laws of 1933.

| | | | | | Amount Paid | Distributi | on of Accruals or Payments | | |
|-------------|---------------------|----------------------------|------------------------------|---------------------------------|--|----------------------------|--------------------------------|-----------------------------|--|
| Line No. | Name (b) | Date of Contract (c) | Date of Expiration (d) | Character of Services (e) | or Accrued for each Class (f) | To Fixed Capital (g) | To Operating Expense (h) | To Other Accounts (i) | |
| 1 | | | | | | | | | |
| 2 | Norman Roberge, CPA | Open Agreement | | Accounting | 63,140 | | 59,520 | 3,620 | |
| 3 | | | | | | | | | |
| 4 | | | | 1 | | | | | |
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| 6 | | | | | | | | | |
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| 8 | | | | | | | | | |
| 9 | | | | | | | | | |
| 10 | | | | Totals | \$ 63,140 | | \$ 59,520 | \$ 3,620 | |

Have copies of all contracts or agreements been filed with the commission? yes

| | Detail of Dist | tributed Charges to Operati | ng Expenses (Column h) | | |
|----------|-------------------------|-----------------------------|------------------------|-------|--------|
| Line | | | | | |
| No. | Contract/Agreement Name | Account No. | Account Title | Amour | |
| 12 | Norman Roberge, CPA | 923 | Outside Services | \$ | 59,520 |
| 13 | | | | | |
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| 26 | | | | | |
| 27 | | | | | |
| 28 | | | | | |
| 29 | | | | | |
| 30 | | | Total | \$ | 59,520 |

A-9 AFFILIATION OF OFFICERS AND DIRECTORS

For each of the officials tisted on Schedule A-3 Oath, list the principle occupation or business affiliation if other than listed on Schedule A-3 Oath, and all affiliations or connections with any other business or financial organizations, firms, or partnerships. For purposes of financial organizations, firms or partnerships in which he/she is an officer, director, trustee, partner, or a person exercising similar functions.

| Line | | Principal Activity | | Name and Address of |
|----------|----------------------|--------------------------------|---------------------------|------------------------------------|
| No. | Name | or Business Affiliation | Affiliation or Connection | Affiliation or Connection |
| 1 | Thomas A. Mason, Jr. | Contractor, LRW Water Services | Related Party | POBox 309, Moultonboro, N.H. 03254 |
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A-11 BUSINESS TRANSACTIONS WITH RELATED PARTIES

List each contract, agreement, or other business transaction exceeding a cumulative amount of \$500 in any one year, entered into between the Respondent and a business or financial organization, firm, or partnership named on Schedule A-3, Oath, identifying the parties, amounts, dates and product, asset or service involved.

PART 1-SERVICES AND PRODUCTS RECEIVED OR PROVIDED

List all transactions involving services and products received or provided. This would include management, legal and accounting services; computer services; engineering & construction services; repairing and servicing of equipment; material and supplies furnished; leasing of structures, land and equipment; all rental transactions; sale, purchase or transfer of various products.

| | | | | | Charges |
|------|----------------------------------|---------------------------------|-----------------------|-----------------|---------|
| Line | | Description of Service | Contract or Agreement | (P) urchased or | |
| No. | Name of Company or Related Party | and/or Name of Product | Effective Dates | (S) old | Amount |
| 1 | | | | | 1 |
| 2 | Thomas A. Mason | Vehicle usage (LRW to personal) | 11/1/2000 | S | |
| 3 | Thomas A. Mason | LRW Labor | 11/1/2000 | S | |
| 4 | Thomas A. Mason | Mustang Loader - Lease | 1/1/2004 | P | 1 1 |
| 5 | | Rent 1/2 Garage | 11/1/2000 | P | 1 |
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